



**Tuesday, May 24, 2016 @ 4:00 p.m.**  
**Board Room – Stanislaus County Office of Education**  
**1100 “H” Street, Modesto, CA**



**Children & Families Commission**

930 15<sup>th</sup> Street

Modesto, CA 95354

Phone: 209.558.6218 Fax: 209.558.6225

## Commission Meeting Notice

Tuesday, May 24, 2016 @ 4:00 PM, Board Room, Stanislaus County Office of Education, 1100 "H" Street, Modesto, CA 95354

### MEMBERS:

Vicki Bauman  
School Representative

Vito Chiesa  
County Supervisor

David Cooper  
Chair  
Community Representative

Denise Hunt  
Community Representative

Mary Ann Lee  
Health Services Agency

Nelly Paredes-Walsborn, Ph.D.  
Community Representative

Madelyn Schlaepfer  
Behavioral Health and  
Recovery Services

George Skol  
Vice Chair  
Community Representative

John Walker, MD  
Public Health Officer

\*\*\*\*\*

John Sims  
Executive Director

The Stanislaus County Children and Families Commission welcomes you to its meetings which are regularly held on the fourth Tuesday of each month. Your interest is encouraged and appreciated.

The agenda is divided into two sections:

**CONSENT CALENDAR:** These matters include routine financial and administrative actions and are identified with an asterisk (\*). All items on the consent calendar will be voted on at the beginning of the meeting under the section titled "Consent Calendar." If you wish to have an item removed from the Consent Calendar, please make your request at the time the Commission Chairperson asks if any member of the public wishes to remove an item from consent.

**REGULAR CALENDAR:** These items will be individually discussed and include all items not on the consent calendar and all public hearings.

**ANY MEMBER OF THE AUDIENCE DESIRING TO ADDRESS THE COMMISSION ON A MATTER ON THE AGENDA:** Please raise your hand or step to the podium at the time the item is announced by the Commission Chairperson. In order that interested parties have an opportunity to speak, any person addressing the Commission will be limited to a maximum of 5 minutes unless the Chairperson of the Commission grants a longer period of time.

**PUBLIC COMMENT PERIOD:** Matters under the jurisdiction of the Commission, and not on the posted agenda, may be addressed by the general public at the beginning of the regular agenda and any off-agenda matters before the Commission for consideration. However, California law prohibits the Commission from taking action on any matter which is not on the posted agenda unless it is determined to be an emergency by the Children and Families Commission. Any member of the public wishing to address the Commission during the "Public Comment" period shall be permitted to be heard once for up to 5 minutes.

**COMMISSION AGENDAS AND MINUTES:** Commission agendas, Minutes, and copies of items to be considered by the Children and Families Commission are typically posted on the Internet on Friday afternoons preceding a Tuesday meeting at the following website: [www.stanprop10.org](http://www.stanprop10.org).

Materials related to an item on this Agenda submitted to the Commission after distribution of the agenda packet are available for public inspection in the Commission office at 1010 10<sup>th</sup> Street, Suite 5000, Modesto, CA during normal business hours. Such documents are also available online, subject to staff's ability to post the documents before the meeting, at the following website [www.stanprop10.org](http://www.stanprop10.org).



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**NOTICE REGARDING NON-ENGLISH SPEAKERS:** Stanislaus County Children & Families Commission meetings are conducted in English and translation to other languages is not provided unless the Commission is notified 72 hours in advance that an interpreter is necessary. Please contact Administration at (209) 558-6218 should you need a translator for this meeting.

Las juntas de la Comision para Niños y Familias son dirigidas en Ingles y no hay traduccion disponible a menos que la Comision sea notificada con 72 horas por avanzado. Si necesita traducción, por favor contacte a la Comision al (209) 558-6218. (Por favor tome nota, el mensaje es en Ingles pero se le asistara en Español cuando lo pida.)

**REASONABLE ACCOMMODATIONS:** In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Commission at (209) 558-6218. Notification 72 hours prior to the meeting will enable the County to make reasonable arrangements to ensure accessibility to this meeting.

**RECUSALS:** California Government Code Section 87100 states that "no public official at any level of state or local government may make, participate in making or in any way use or attempt to use his/her official position to influence governmental decision in which he/she knows or has reason to know he/she has a disqualifying conflict of interest." Likewise, California Government Code section 1090 provides that certain government officials and employees "...shall not be financially interested in any contract made by tem in their official capacity."

These sections of law permit the Stanislaus County Children and Families Commission to execute contracts so long as the Commissioner(s) with the conflict recuses himself or herself from making, participating in making, or in any way attempting to use his or her official position to influence a decision on the contract.



**Children & Families Commission**  
 930 15<sup>th</sup> Street, Modesto, CA 95354  
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## COMMISSION MEETING AGENDA

**May 24, 2016**

**Times provided are approximate times.**

- 4:00 p.m. I. Welcome & Introductions – Chair Cooper
- 4:05 p.m. II. Pledge of Allegiance
- 4:08 p.m. III. Announcement of Recusals <sup>1</sup>
- 4:10 p.m. IV. Public Comment Period (Limit of 5 minutes per person)
- 4:15 p.m. V. Approval of the Consent Calendar – Agenda items marked by an Asterisk (\*)
- VI. Agenda Items
  - \* A. Approval of the Commission Meeting Minutes of March 22, 2016 and May 10, 2016. p. 5-8
  - B. Executive Director's Office
- 4:20 p.m. 1. **Public Hearing** on the 2016-2017 Budget and a Long Range Financial Plan p. 9-16
  - a. Approval of the 2016-2017 Budget
  - b. Adoption of a Long Range Financial Plan
  - c. Authorization for Executive Director to Negotiate and Execute Agreements with Service Providers

(Public hearing materials can be accessed on our website under Agenda & Minutes or by clicking on the following link: <http://www.stanprop10.org/meetings.shtm>.)
- 4:40 p.m. 2. Annual Review of the Stanislaus County Children and Families Commission Strategic Plan p. 17-37  
 2015-2017  
 (The Strategic Plan in its entirety can be downloaded or viewed at the following link:  
<http://www.stanprop10.org/pdf/strategic-plan.pdf>.)
- 4:55 p.m. C. Committee Reports
  - \* 1. Accept the Minutes of the Administrative Committee meeting of May 9, 2016. p. 38
    - a. Monthly Financial Report as of March 31, 2016 p. 39
    - b. Quarterly Financial Report as of March 2016 p. 40
  - \* 2. Accept the Minutes of the Operations Committee meeting of May 12, 2016 p. 41
- 4:58 p.m. D. Contractor Presentation – Court Appointed Special Advocates: Steve Ashman, Executive Director
- VII. Correspondence – None
- 5:13 p.m. VIII. Commissioner Reports
- 5:18 p.m. IX. Staff Reports
- 5:25 p.m. X. Adjourn

<sup>1</sup> Commissioners may publicly announce the item(s) or recommendation(s) from which he/she will recuse himself or herself due to an actual or perceived conflict of interest. The Commissioner will excuse himself or herself from the meeting and leave the room when the specific agenda item comes up for discussion and voting.





**Children & Families Commission**  
 930 15<sup>th</sup> Street, Modesto, CA 95354  
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**Commission Meeting Minutes**  
**Tuesday, March 22, 2016**  
**Stanislaus County Office of Education, Board Room**  
**1100 "H" Street, Modesto CA 95354**

**Members Present:** Vicki Bauman, Vito Chiesa, David Cooper (Chair), Denise Hunt, Mary Ann Lee, Nelly Paredes-Walsborn, Madelyn Schlaepfer, George Skol (Vice Chair), and Dr. John Walker.

**Members Absent:** None

**Staff Present:** John Sims, Executive Director; Tina Jamison, Accountant; Stephanie Loomis, Administration; and Jack Doering, Commission Counsel.

Chair Cooper called the meeting to order at 4:00 p.m.

- I. Commission members were introduced and attendees were welcomed.
- II. Commission members and attendees recited the Pledge of Allegiance.
- III. Announcement of Commissioner Recusals – None.
- IV. Public Comment Period – None.
- V. Consent Calendar - The Consent Calendar was approved.  
***Moved Skol, Seconded Walker. Unanimously approved. Commissioner Lee not present at time of vote.***
- VI. Agenda Items
  - A. The Commission approved the Commission Meeting Minutes of December 8, 2015.  
***Approved on the consent calendar. Moved Skol, Seconded Walker. Unanimously approved. Commissioner Lee not present at time of vote.***

Commissioner Lee arrived at 4:10 p.m.

**B. Executive Director's Office**

1. Per Section 130140 of the California Health and Safety Code, the Stanislaus County Children and Families Commission is required to hold a public hearing on the State Commission's Annual Report (which is submitted to the Legislature each January). The report in its entirety can be viewed on the State's website:  
[http://www.first5california.com/pdf/annual\\_report\\_pdfs/Annual\\_Report\\_13-14.pdf](http://www.first5california.com/pdf/annual_report_pdfs/Annual_Report_13-14.pdf).

The Commission heard a presentation on the State Commission report's contents and format from Stephanie Loomis. The State report highlighted the results for each of the four result areas (Family Functioning, Child Development, Health, and

Sustainable Systems) for FY 2014-2015 and summarized the intent and impact made by State Initiatives. Staff compared statistics of local service provided to children and adults to State-wide statistics.

***After the presentation, Chair Cooper opened the public hearing at 4:20 p.m. Hearing no other comments from the public, the public hearing was closed at 4:21 p.m.***

The Commission took action to accept First 5 California's 2014-2015 Annual Report.

***Moved Hunt, Seconded Paredes-Walsborn. Unanimously approved.***

2. Per Section 130100 of the California Health and Safety Code, the Stanislaus County Children and Families Commission is required to evaluate local programs funded with Proposition 10 funds. The Commission heard a presentation on the 2014-2015 Program Evaluation Report, prepared by Commission staff. The evaluation covers 21 Commission funded programs.

The presentation outlined the report and information provided as it pertains to the following result areas: (1) Improved Family Functioning, (2) Improved Child Development, (3) Improved Health, and (4) Improved Systems of Care.

The evaluation answered three questions:

- How much was done?
- How well was it done?
- Is anyone better off?

The report in its entirety can be viewed, downloaded, and printed from the Commission's website: <http://www.stanprop10.org>. The report contains information on each of the programs, and how program activities impacted goals and outcomes (as listed in the Commission's 2015-2017 Strategic Plan).

Staff noted that The BRIDGE will continue to require additional monitoring as the program's cost per participant remains high despite the program implementing changes to address this concern

The Commission took action to accept the 2014-2015 Program Evaluation Report.

***Moved Skol, Seconded Schlaepfer. Unanimously approved.***

**C. Committee Reports - *Approved on the consent calendar. Moved Skol, Seconded Walker. Unanimously approved. Commissioner Lee not present at time of vote.***

1. The Commission accepted the minutes for the Administrative Committee meeting held on March 7, 2016 – including the Monthly Financial Report as of February 29, 2016 and the Quarterly Financial Report for Quarter Ending December 31, 2015.
2. The Commission accepted the minutes of the Operations Committee meeting held on March 10, 2016.
3. The Commission accepted the minutes of the Executive Committee meeting held on March 16, 2016.

- D. The Commission heard a presentation from Coleen Garcia, Executive Director, and Brenda McDonald, Assistant Director, from Children's Crisis Center. They gave an overview of services provided at the program's four sites. They also shared a status update on the program's proposed fifth site.

VII. Correspondence – ***None***

VIII. Commissioner Reports

1. Commissioner Walker reported on his attendance at the Sacramento Regional First 5 Commissioners Summit along with a number of other Stanislaus Commissioners where John Sims served as event emcee. Commissioner Walker noted John represented the Commission well.

IX. Staff Reports

1. Stephanie Loomis provided an overview of the Early Care & Education Conference the Commission held, in partnership with SCOE, on February 20, 2016.

Based on survey results, the conference was well received. Of the 312 people registered, 276 attended (88% attendance) and 87% of those in attendance completed the conference survey.

The surveys confirmed that the keynote speaker, Regina Friedman, was relatable, upbeat, and inspiring. Most in attendance found out about the conference through their place of work or received the conference brochure by mail/e-mail. Attendees also suggested future topics for the conference, such as brain development, emotional intelligence, and positive guidance.

Costs for the conferences in August 2015 and February 2016 were \$8,126.59 for the Commission and \$7,700.05 for SCOE. This equals to a total cost of \$32.17 per participant (based on 492 participants) or a Commission only cost of \$16.52 per participant.

Commission staff will meet with SCOE staff to confirm the next topic for the August 28, 2016 Conference.

2. John Sims shared with the Commission that six bills related to tobacco sales/taxes are being reviewed by State staff prior to being sent to the Governor's desk for approval. John indicated bill review can proceed quickly or may take an extended amount of time. Staff will share updates with the Commission as they become available.

X. The Commission meeting adjourned at 5:31 p.m.



**Children & Families Commission**  
 930 15<sup>th</sup> Street, Modesto, CA 95354  
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**Commission Meeting Minutes**  
**Tuesday, May 10, 2016**  
**Memorial Health Education & Conference Center, Da Vinci Room**  
**1700 McHenry Avenue, Suite 60B, Modesto CA 95354**

**Members Present:** Vicki Bauman, Vito Chiesa, David Cooper (Chair), Denise Hunt, Madelyn Schlaepfer, George Skol (Vice Chair), and Dr. John Walker.

**Members Absent:** Mary Ann Lee and Nelly Paredes-Walsborn,

**Staff Present:** John Sims, Executive Director; Veronica Ascencio, Accountant; and Stephanie Loomis, Administration.

**First 5 California**

**Staff Present:** Camille Maben, Executive Director and Deb Silverman, Administration

Chair Cooper called the meeting to order at 12:30 p.m.

I. Commission members were introduced and attendees were welcomed.

II. Agenda Items

Camille Maben, Executive Director of First 5 California discussed First 5 California's statewide initiatives such as the Talk, Read, Sing campaign, Kit for New Parents, and IMPACT. She also provided a summary of recent bills passed in the legislature related to tobacco products and its taxing and the estimated effect of these bills on Prop 10 funding across the state.

Camille shared First 5 California's efforts to partner and support the 58 County Commissions and asked Commissioners how First 5 California could better support Stanislaus County's Commission. Commissioners listed a number of suggestions including, joint funding opportunities, sustainability training for Commission funded partners, and additional statewide Commissioner training summits.

III. The Commission meeting adjourned at 1:35 p.m.





It's All About The Kids

Stanislaus County Children and Families Commission

**ACTION AGENDA SUMMARY****COMMITTEE ROUTING**

Administrative/Finance	<input checked="" type="checkbox"/>
Operations	<input checked="" type="checkbox"/>
Executive	<input type="checkbox"/>

AGENDA DATE: May 24, 2016COMMISSION AGENDA #: (PUBLIC HEARING) VI.B.1**SUBJECT:**

Public Hearing on the 2016-2017 Budget and a Long Range Financial Plan

- Approval of the 2016-2017 Budget
- Adoption of a Long Range Financial Plan
- Authorization for the Executive Director to Negotiate and Execute Agreements with Service Providers

**BACKGROUND:**Annual Budget / Long Range Financial Plan

State law requires the Commission to hold a public hearing before adopting a budget for fiscal year operations (July 1<sup>st</sup> to June 30<sup>th</sup>) and before adopting a long-range financial plan. The budget is an estimated spending plan for the funds to be received by the Stanislaus County Children and Families Commission. Adoption of a budget is the first step in authorizing expenditures to contractors. However, before funds can be disbursed, a contract must be executed between the Commission and the program operator.

By law, the Stanislaus County Board of Supervisors does not have statutory authority to alter, amend, or approve the Commission's budget. The Commission's budget appears in the Stanislaus County budget as an informational item so the Auditor has a legal basis to make Commission expenditures. The filing date for submitting proposed budgets to the County was March 28, 2016. A budget totaling \$7,178,774 was submitted to the CEO's office in order to meet the County's deadline. The purpose of the budget submitted to the County was to act as a placeholder until the Commission adopts its budget. Any budget approved by the Commission at this meeting or at subsequent meetings will be incorporated into the County's 2016-2017 budget.

Some of the significant assumptions used to develop the budget and long range financial plan are listed on the following page.

The Administrative and Finance Committee and the Operations Committee met on May 9th and May 12<sup>th</sup>, respectively, to review and discuss this item.

**STAFF RECOMMENDATIONS:**

1. Hear a presentation by staff.
2. Open the Public Hearing and receive comments.
3. Close the Public Hearing.
4. Approve the recommended budget of \$7,178,774 for fiscal year 2016-2017. (During the May 24th Commission meeting, there will be multiple motions to authorize the negotiation and execution of contracts in order to avoid potential conflicts of interest for commission members).
5. Adopt the financial projections for fiscal years 2016-2017 through 2020-2021 as the Commission's long range financial plan.
6. Authorize staff to submit the proposed budget for inclusion in the County budget.

Attest: \_\_\_\_\_  
Stephanie Loomis - Administration

7. Authorize the Executive Director to sign an \$11,800 agreement with Brown and Armstrong for audit 2015-2016 services.
8. Direct staff to work with the Administrative and Finance committee to implement the budget.

**FISCAL IMPACT:**

Approval of the recommended budget will establish a plan to spend \$7,178,774 to support Stanislaus County children 0-5 in fiscal year 2016-2017. Agreements and/or addendums between the Commission and program operators will be executed before funds are disbursed to program operators.

**COMMISSION ACTION:**

On motion of Commissioner \_\_\_\_\_; Seconded by Commissioner \_\_\_\_\_  
and approved by the following vote:

Ayes: Commissioner(s): \_\_\_\_\_

Noes: Commissioner(s): \_\_\_\_\_

Excused or Absent Commissioner(s): \_\_\_\_\_

Abstaining: Commissioner(s): \_\_\_\_\_

1) \_\_\_\_\_ Approved as recommended.

2) \_\_\_\_\_ Denied.

3) \_\_\_\_\_ Approved as amended.

Motion: \_\_\_\_\_

Attest: \_\_\_\_\_

Stephanie Loomis - Administration

# Fiscal Year 16/17 Budget Assumptions

May 24, 2016

## 15-16 Estimate

- Assumes agencies will spend 95% of their contract allocation.
- Revenue: tobacco tax estimates derived from Board of Equalization (BOE) calculations, interest estimates derived from actual receipts.

## 16-17 Budget

- Utilizes Board of Equalization revenue projections for tobacco taxes.
- Salaries and Benefits - 4.3 FTE's allocated and funded.
  - 1 Executive Director
  - 1 Confidential Assistant (.8 FTE)
  - 1 Accountant II
  - 1 Staff Services Coordinator-Vacant
  - 1 Account Clerk III-Vacant (.5 FTE)
- Salaries and benefits are budgeted:
  - Administration - 63%
  - Evaluation - 13%
  - Program - 24%
- Contractor allocations remain unchanged except for:
  - 211 increased \$1,159 from \$80,000 for a one-time cost to rebuild their website.
  - Healthy Cubs program reduced from \$126,278 to \$50,000 at the request of the program.
- Evaluation includes \$7,000 for Family Development Matrix technical assistance (no change).
- Administration includes Brown & Armstrong audit fees of \$11,800 (\$600 increase).
- In addition to the \$10,702 paid in dues, \$1,610 has been included as one-time support for the First 5 Association's policy agenda. (Requests for future policy agenda support will be considered if requests are made.)
- Extension of FRC contracts into a 4<sup>th</sup> year (under the current RFP) with no change in costs.
- A \$498,000 contingency has been established. No funds will be spent from Contingency without the approval of the Commission.

## Long Range Financial Plan

- Utilizes Board of Equalization revenue projections through FY 18/19.
- In FY's 19-20 and 20-21, tobacco tax revenues are estimated to decline by 3.28% based on a combination of historical receipts and BOE projections.
- Agencies are estimated to spend 95% of their contract allocation.
- Contract allocations are reduced in FY 19-20 and FY 20-21 to maintain a fund balance of 50% of anticipated revenue (Commission policy).
- Salaries and Benefits- Vacant positions (Staff Services Coordinator and Account Clerk III) are assumed to remain vacant.
- Salaries and Benefits, Services and Supplies, and CAP charges are increased by 2% each year.

**STANISLAUS COUNTY CHILDREN & FAMILIES COMMISSION**  
**LONG RANGE FINANCIAL PLAN - FY 2016/2017 through FY 2020/2021**

	FY 15/16 Budget	FY 15/16 Estimate	FY 16/17 Budget	FY 16/17 Projection	FY 17/18 Projection	FY 18/19 Projection	FY 19/20 Projection	FY 20/21 Projection
1 <b>Beginning Fund Balance</b>	\$ 10,602,612	\$ 10,681,772	\$ 9,292,904	\$ 9,292,904	\$ 7,765,485	\$ 6,029,686	\$ 4,121,879	\$ 2,146,972
<b>REVENUE</b>								
2 Interest	\$ 84,821	\$ 100,000	\$ 74,343	\$ 74,343	\$ 62,124	\$ 48,237	\$ 32,975	\$ 17,176
3 Tobacco Tax (Prop 10)	\$ 5,094,712	\$ 4,861,110	\$ 4,705,849	\$ 4,705,849	\$ 4,554,833	\$ 4,407,951	\$ 4,263,215	\$ 4,123,232
4 SMIF/Misc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5 <b>TOTAL REVENUE</b>	<b>\$ 5,179,533</b>	<b>\$ 4,961,110</b>	<b>\$ 4,780,192</b>	<b>\$ 4,780,192</b>	<b>\$ 4,616,957</b>	<b>\$ 4,456,188</b>	<b>\$ 4,296,190</b>	<b>\$ 4,140,408</b>
<b>EXPENDITURES</b>								
<b>Program</b>								
6 Contracts/Programs	\$ 6,111,202	\$ 5,805,642	\$ 6,036,083	\$ 5,734,279	\$ 5,740,778	\$ 5,740,778	\$ 5,636,416	\$ 3,571,933
7 Contract Adjustments (TBD)	\$ 518,722	\$ -	\$ 498,841	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
8 Salaries & Benefits	\$ 155,639	\$ 135,413	\$ 193,023	\$ 105,744	\$ 107,859	\$ 110,017	\$ 112,217	\$ 114,461
9 Services & Supplies	\$ 31,461	\$ 18,806	\$ 24,669	\$ 23,436	\$ 23,904	\$ 24,382	\$ 24,870	\$ 25,367
10 County Cap Charges	\$ 7,934	\$ 6,671	\$ 6,079	\$ 6,079	\$ 6,200	\$ 6,324	\$ 6,451	\$ 6,580
11 <b>Total Expenditures - Program</b>	<b>\$ 6,824,958</b>	<b>\$ 5,966,532</b>	<b>\$ 6,758,695</b>	<b>\$ 5,919,538</b>	<b>\$ 5,928,742</b>	<b>\$ 5,931,501</b>	<b>\$ 5,829,953</b>	<b>\$ 3,768,341</b>
<b>Evaluation</b>								
12 Salaries & Benefits	\$ 62,436	\$ 16,927	\$ 56,371	\$ 56,371	\$ 57,499	\$ 58,649	\$ 59,822	\$ 61,018
13 Services & Supplies	\$ 9,668	\$ 14,402	\$ 19,229	\$ 18,268	\$ 18,633	\$ 19,006	\$ 19,386	\$ 19,773
14 County Cap Charges	\$ 744	\$ 3,613	\$ 3,293	\$ 3,293	\$ 3,358	\$ 3,426	\$ 3,494	\$ 3,564
15 <b>Total Expenditures - Evaluation</b>	<b>\$ 72,848</b>	<b>\$ 34,942</b>	<b>\$ 78,893</b>	<b>\$ 77,931</b>	<b>\$ 79,490</b>	<b>\$ 81,080</b>	<b>\$ 82,701</b>	<b>\$ 84,356</b>
<b>Administration</b>								
16 Salaries & Benefits	\$ 304,251	\$ 270,827	\$ 256,874	\$ 229,248	\$ 262,011	\$ 267,251	\$ 272,596	\$ 278,048
17 Services & Supplies	\$ 69,012	\$ 60,167	\$ 68,356	\$ 64,938	\$ 66,237	\$ 67,562	\$ 68,913	\$ 70,291
18 County Cap Charges	\$ 16,116	\$ 17,510	\$ 15,957	\$ 15,957	\$ 16,276	\$ 16,601	\$ 16,933	\$ 17,272
19 <b>Total Expenditures - Administration</b>	<b>\$ 389,379</b>	<b>\$ 348,505</b>	<b>\$ 341,186</b>	<b>\$ 310,143</b>	<b>\$ 344,524</b>	<b>\$ 351,414</b>	<b>\$ 358,443</b>	<b>\$ 365,612</b>
20 <b>Total Expenditures</b>	<b>\$ 7,287,185</b>	<b>\$ 6,349,978</b>	<b>\$ 7,178,774</b>	<b>\$ 6,307,612</b>	<b>\$ 6,352,756</b>	<b>\$ 6,363,995</b>	<b>\$ 6,271,097</b>	<b>\$ 4,218,308</b>
21 <b>NET INCREASE (DECREASE) TO FUND BALANCE</b>	<b>\$ (2,107,652)</b>	<b>\$ (1,388,868)</b>	<b>\$ (2,398,582)</b>	<b>\$ (1,527,420)</b>	<b>\$ (1,735,799)</b>	<b>\$ (1,907,807)</b>	<b>\$ (1,974,907)</b>	<b>\$ (77,900)</b>
22 <b>ENDING FUND BALANCE</b>	<b>\$ 8,494,960</b>	<b>\$ 9,292,904</b>	<b>\$ 6,894,322</b>	<b>\$ 7,765,485</b>	<b>\$ 6,029,686</b>	<b>\$ 4,121,879</b>	<b>\$ 2,146,972</b>	<b>\$ 2,069,072</b>



# STANISLAUS COUNTY CHILDREN & FAMILIES COMMISSION

## 2015/2016 CONTRACT/PROGRAM SCHEDULE

Note: Light green shading indicates request to authorize contract execution up to specified amount.

		FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21
<b>RESULT AREA 1: Improved Family Functioning (Family Support, Education, and Services)</b>						
<b>Community Resource and Referral</b>						
1	211 Project ( <i>United Way</i> )	\$ 81,159				
	Family Resource Centers:					
2	Ceres Partnership for Healthy Children ( <i>CHS</i> )	\$ 184,648				
3	Hughson Family Resource Center ( <i>SV</i> )	\$ 118,279				
4	N. Modesto/Salida Family Resource Center ( <i>SV</i> )	\$ 323,694				
5	Oakdale/Riverbank Family Resource Center ( <i>CHS</i> )	\$ 157,484				
6	Parent Resource Center	\$ 397,310				
7	Turlock Family Resource Center ( <i>Aspiranet</i> )	\$ 204,404				
8	Westside Family Resource Center ( <i>CHS</i> )	\$ 173,538				
9	The Bridge ( <i>SV</i> )	\$ 185,000				
10	Healthy Start Sites ( <i>SCOE</i> )	\$ 416,020				
<b>Targeted Intensive Parent Support Services</b>						
11	Children's Crisis Center	\$ 460,000				
12	Court Appointed Special Advocates	\$ 60,000				
13	Family Justice Center	\$ 100,000				
14	La Familia Counseling Program ( <i>El Concilio</i> )	\$ 98,000				
15	Zero to Five Early Intervention Partnership ( <i>BHRS</i> )	\$ 1,523,009				
	<b>TOTAL AREA 1:</b>	<b>\$ 4,482,545</b>				
<b>RESULT AREA 2: Improved Child Development (Child Development Services)</b>						
<b>Kinder Transition Services</b>						
16	Keyes (1)	\$ 10,000				
17	Grayson (1)	\$ 10,000				
18	Riverbank (2)	\$ 20,000				
<b>Quality ECE Investments</b>						
19	Early Care and Education Conference	\$ 12,000				
	<b>TOTAL AREA 2:</b>	<b>\$ 52,000</b>				
<b>RESULT AREA 3: Improved Health (Health Education and Services)</b>						
<b>Health Access</b>						
20	Healthy Cubs (Health Services Agency)	\$ 50,000				
<b>Maternal &amp; Child Health Care</b>						
21	Perinatal Home Visitations ( <i>Health Services Agency</i> )	\$ 1,339,160				
<b>Oral Health</b>						
22	Dental Education ( <i>Health Services Agency</i> )	\$ 30,000				
	<b>TOTAL AREA 3:</b>	<b>\$ 1,419,160</b>				
<b>RESULT AREA 4: Improved Systems of Care</b>						
<b>Service Outreach, Planning, Support, and Management</b>						
23	Healthy Start Support ( <i>SCOE</i> )	\$ 82,378				
	<b>TOTAL AREA 4:</b>	<b>\$ 82,378</b>				
<b>Total Contracts</b>		<b>\$ 6,036,083</b>	<b>\$ 6,042,924</b>	<b>\$ 6,042,924</b>	<b>\$ 5,933,069</b>	<b>\$ 3,759,929</b>

BHRS=Behavioral Health and Recovery Services

CHS=Center for Human Services

CAPC=Child Abuse Prevention Council

SV=Sierra Vista

SCOE=Stanislaus County Office of Education

## MOTIONS TO ADOPT 2016-2017 CONTRACT ALLOCATIONS

### May 24, 2016

#### 1. ALL COMMISSIONERS CAN VOTE ON THE FOLLOWING MOTION:

I move that the Commission:

- a. Approve the recommendations on pages 9 and 10 of the agenda packet
- b. Approve the following contract allocation recommendations on page 14 of the agenda packet and authorize the ED to negotiate and execute the contracts:

Program / Agency	Line	Amount
211 Project (United Way of Stanislaus County)	Line 1	\$81, 159
The BRIDGE (Sierra Vista)	Line 9	\$185,000
Family Justice Center	Line 13	\$100,000
La Familia Counseling Program (El Concilio)	Line 14	\$98,000
Kindergarten Readiness Program		
Keyes (Keyes Unified)	Line 16	\$10,000
Grayson (Patterson Unified)	Line 17	\$10,000
Riverbank (Riverbank Unified)	Line 18	\$20,000

- c. Approve a one year extension of the \$2,059,357 FRC /DR initiative with the Community Services Agency (CSA), with the Commission's share of the program not to exceed \$1,559,357 in 2016-2017. Authorize the ED to sign 3-way contract amendments with CSA and the following agencies in the following contract amounts:

Program / Agency	Total Contract Amount	Commission Share
Ceres Partnership for Healthy Children (Center for Human Services)	\$243,855	\$184,648
Hughson FRC (Sierra Vista)	\$156,205	\$118,279
N. Modesto / Salida FRC (Sierra Vista)	\$427,485	\$323,694
Oakdale / Riverbank FRC (Center for Human Services)	\$207,980	\$157,484
Parent Resource Center for Central Modesto	\$524,706	\$397,310
Turlock FRC (AspiraNet)	\$269,945	\$204,405
Westside FRC (Center for Human Services)	\$229,181	\$173,537
<b>Total</b>	<b>\$2,059,357</b>	<b>\$1,559,357</b>

#### 2. Commissioner Schlaepfer leaves the room. A motion is made:

I move that the Commission approve the following contract allocation recommendation on page 14 of the agenda packet and authorize the ED to negotiate and execute the contract:

Program / Agency	Line	Amount
Zero to Five Early Intervention Partnership (BHRS)	Line 15	\$1,523,009

**3. Commissioner Schlaepfer returns and Commissioner Skol leaves the room:**

I move that the Commission approve the following contract allocation recommendations on page 14 of the agenda packet and authorize the ED to negotiate and execute the contracts:

Program / Agency	Line	Amount
Children's Crisis Center	Line 11	\$460,000
Court Appointed Special Advocates (CASA)	Line 12	\$60,000

**4. Commissioner Skol returns and Commissioner Bauman leaves the room:**

I move that the Commission approve the following contract allocation recommendations on page 14 of the agenda packet and authorize the ED to negotiate and execute the contracts:

Program / Agency	Line	Amount
Healthy Start Sites (SCOE)	Line 10	\$416,020
Healthy Start Support (SCOE)	Line 23	\$82,378

**5. Commissioner Bauman returns and Commissioners Lee and Walker leave the room:**

I move that the Commission approve the following contract allocation recommendations on page 14 of the agenda packet and authorize the ED to negotiate and execute the contracts:

Program / Agency	Line	Amount
Healthy Cubs (Health Services Agency)	Line 20	\$50,000
Perinatal Home Visitation – HBO (Health Services Agency)	Line 21	\$1,339,160
Dental Education (Health Services Agency)	Line 22	\$30,000

**6. Commissioners Lee and Walker return and the meeting continues.**



It's All About The Kids

Stanislaus County Children and Families Commission

**ACTION AGENDA SUMMARY****COMMITTEE ROUTING**

Administrative/Finance	<input checked="" type="checkbox"/>
Operations	<input checked="" type="checkbox"/>
Executive	<input type="checkbox"/>

AGENDA DATE: May 24, 2016COMMISSION AGENDA #: VI.B.2**SUBJECT:**

Annual Review of the Stanislaus County Children and Families Commission Strategic Plan 2015-2017

**BACKGROUND:**

Section 130140 of the California Health and Safety Code requires that each county commission conduct an annual review of their strategic plan. Should a Commission decide to adopt a strategic plan or amend its existing strategic plan, at least one public hearing is to be held before a plan or an amendment to a plan is adopted.

The 2015-2017 Strategic Plan was adopted by the Stanislaus County Children and Families Commission on December 9, 2014. Staff is recommending that the current Strategic Plan be reviewed. The Commission's discussions during this review could result in a future Commission agenda item to consider amendments to the 2015-2017 Strategic Plan.

The Administrative and Finance Committee and the Operations Committee met on May 9th and May 12<sup>th</sup>, respectively, to review and discuss this item.

**STAFF RECOMMENDATIONS:**

1. Hear a presentation on the annual review of the Stanislaus County Children and Families Commission Strategic Plan for 2015-2017.
2. Discuss the Plan and provide direction to staff, if any.

**FISCAL IMPACT:**

The adopted 2015-2017 Strategic Plan will guide Commission decision-making on the funding of services, service providers, and service locations.

**COMMISSION ACTION:**

On motion of Commissioner \_\_\_\_\_; Seconded by Commissioner \_\_\_\_\_  
and approved by the following vote:

Ayes: Commissioner(s): \_\_\_\_\_

Noes: Commissioner(s): \_\_\_\_\_

Excused or Absent Commissioner(s): \_\_\_\_\_

Abstaining: Commissioner(s): \_\_\_\_\_

- 1) \_\_\_\_\_ Approved as recommended.
- 2) \_\_\_\_\_ Denied.
- 3) \_\_\_\_\_ Approved as amended.

Motion: \_\_\_\_\_

Attest: \_\_\_\_\_

Stephanie Loomis – Administration



# **2015-2017 Strategic Plan**

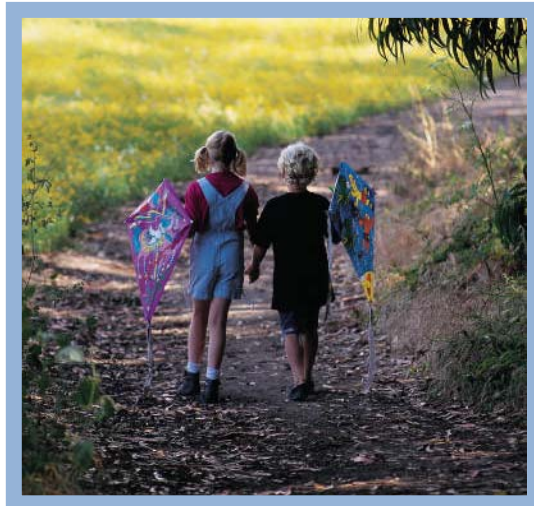
***Adopted on  
December 9, 2014***



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### *Mission*

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Promoting the development and well-being of children 0 through 5



### *Vision*

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All of Stanislaus County's children will thrive in supportive, safe, nurturing, and loving environments; are healthy, eager, and ready learners; and become productive well-adjusted members of society.

## *Introduction / The Critical First 5 Years*

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The first 5 years of a child's life are critical because early experiences shape how a child's brain grows and develops. Early childhood development research shows that a child's brain develops more rapidly during those first 5 years than at any other time. The environment in which a child lives, plays, and learns has an enormous effect on the rest of his or her life.

The Stanislaus County Children and Families Commission is dedicated to promoting children's development and well-being by supporting programs that make a difference in the emotional, physical, and intellectual experiences in a child's first 5 years. Every year, the Commission invests millions of dollars in vital services for children 0 through 5 and their families in the areas of health, safety, family support, and child development.



Coordinated, long range, strategic decisions need to be made about the areas where Proposition 10 resources can best be used. A Strategic Plan is the vehicle used by the Stanislaus County Children and Families Commission to express its focus, direction, and desired results. An effective strategic plan takes into account the environmental factors that inevitably affect the implementation of the strategic plan and the progress towards countywide goals. The Commission recognizes that Stanislaus County and its population are unique, and the following sections of this Plan reflect the distinctive qualities and challenges of our county:

- 📌 Proposition 10 and the Stanislaus County Children and Families Commission formed under the law
- 📌 The county and its children – including race/ethnicity and languages spoken
- 📌 Areas of focus, results, and objectives
- 📌 Utilizing a Strengthening Families approach
- 📌 Funding criteria
- 📌 Planned expenditures
- 📌 Matrix of prioritized services, providers, and locations
- 📌 How programs will be evaluated

The purpose of this Strategic Plan is to express, explain, and describe the Commission's mission and vision in a manner that will guide future operational and funding decisions.

## *Proposition 10 – California's Children and Families Act*

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In November of 1998, California voters passed Proposition 10, an initiative popularly known as the California Children and Families Act. The initiative's goal is simple: to help ensure that our youngest children, from prenatal through five years of age, get the best possible start in life. The ballot measure added a tax of 50 cents per pack on all cigarettes purchased in the state and a comparable tax on other tobacco products. The revenues collected are used to create and supplement education, health, and childcare programs that promote early childhood development.

The purpose, intent, and duties of the Commission (which were codified as Sections 130100 through 130155 of the State of California Health and Safety Code) are as follows:

- 🔑 Facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development and to ensure children are ready to enter school
- 🔑 Provide greater local flexibility in designing delivery systems and to eliminate duplicate administrative systems
- 🔑 Use outcome-based accountability systems to determine future expenditures

Revenues generated by the Proposition 10 tax are deposited into the State California Children and Families Trust Fund. It is estimated that \$420 million will be collected in 2014-2015, and Stanislaus County's share of the collections will be approximately \$5,100,000. Future revenues are expected to decrease as a result of decreased tobacco usage and decreased interest income (due to a smaller reserve).



## About Stanislaus County's Commission

Following voter approval of Proposition 10 in November 1998, the Stanislaus County Children and Families Commission was established by the Stanislaus County Board of Supervisors on December 8, 1998, pursuant to Ordinance #687. The ordinance provides that the Commission shall operate as an independent "County agency". The governing board of the Commission, which is appointed by the Board of Supervisors, is comprised as follows:



- 1 Member of the Commission shall be a member of the Board of Supervisors
- 1 Member of the Commission shall be a County Health Officer
- 2 Members of the Commission shall be two of the following County Department Heads: Health Services Agency Director, Behavioral Health and Recovery Services Director, Community Services Agency Director
- 1 Member shall be a representative of a local school district
- 4 Members shall be community representatives

The Commission, which meets on the 4<sup>th</sup> Tuesday of the month, adopts a strategic plan, establishes policy direction, and exercises general oversight of the programs and contracts funded with Proposition 10 funds. It relies on its appointed Executive Director to conduct day-to-day operations and supervise Commission staff. At least annually, the Commission reviews its:

- Strategic plan
- Priorities, results, and objectives
- Internal Evaluator's report on the progress Stanislaus programs have made towards attaining the mission and vision of the Commission as expressed through the strategic plan

### Commission Membership as of December 2014

<u>Name</u>	<u>Position</u>	<u>Date of Original Appt.</u>	<u>Current Term Expires</u>
Vicki Bauman	School Representative	June 2005	August 2016
Vito Chiesa	Board of Supervisors	January 2009	December 2014
David Cooper, Vice-Chair	Community Representative	September 2006	August 2015
Denise Hunt	Community Representative	September 2011	August 2017
Mary Ann Lee, Chair	Health Services Agency	November 2007	Permanent
Nelly Paredes-Walsborn	Community Representative	September 2004	August 2016
Madelyn Schlaepfer	Behavioral Health and Recovery	November 2012	Permanent
George Skol	Community Representative	June 2002	August 2017
John Walker, MD	Public Health Officer	November 2000	Permanent



## About Stanislaus County and Its Young Children

Stanislaus County is located in the heart of Central California in the San Joaquin Valley. There are diverse geographic and cultural areas within the county, ranging from urban to rural and metropolitan to isolated. The communities vary in population size from under 1,000 to more than 200,000 people.<sup>1</sup> The county's rich soil and mild climate make it ideal for agricultural production, an industry with a value of over \$3.6 billion in 2013.<sup>2</sup> Agribusiness is a large component of the County's economy, and includes those businesses that are connected to agricultural production (e.g., food packing and shipping). Stanislaus County also employs a large percentage of people in education and social services, and the increasingly developing health care industry.



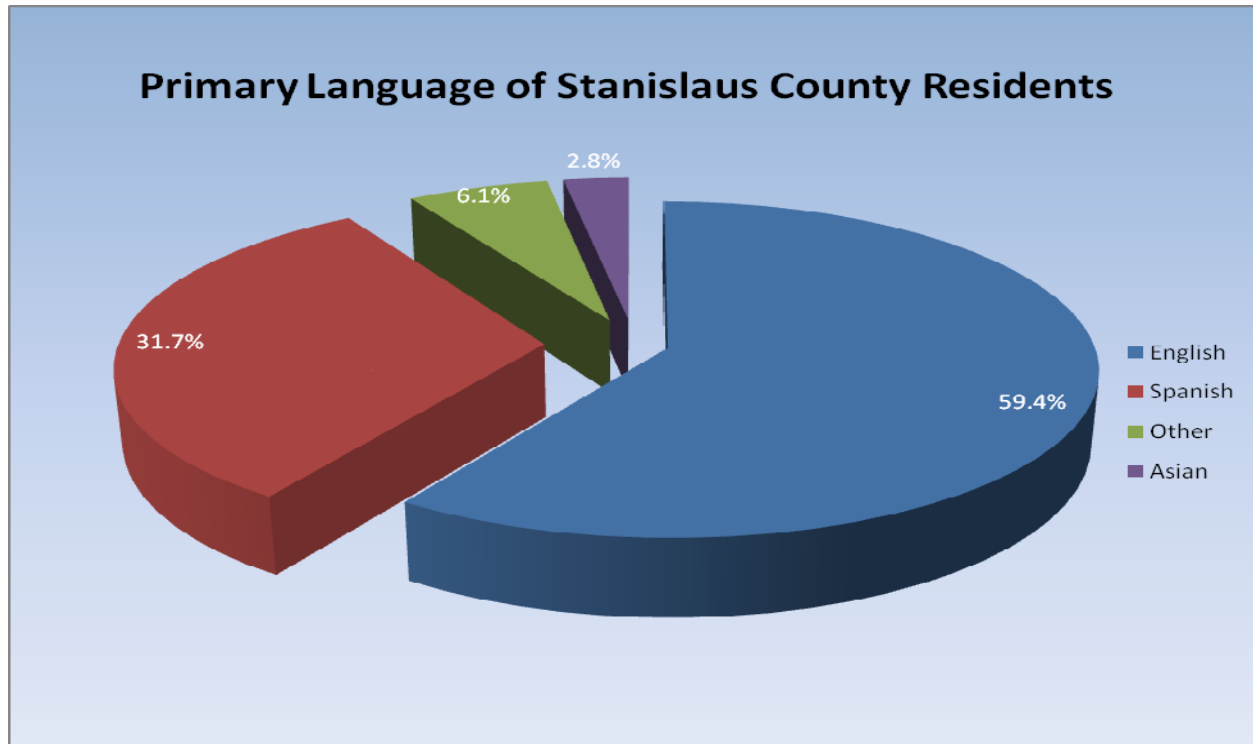
### Language and Race/Ethnicity Distribution

The county is home to over 525,000 people of diverse race/ethnicities. It is expected that Hispanic population growth will continue to outpace other races/ethnicities. By 2030, the general population percentage of Whites is projected to decrease to 40% while the percentage of Hispanics will increase to 48%. Asian (6%), Black (2%), American Indian (.5%), Pacific Islander (.5%), and Multi-Race (2%) populations are expected to remain fairly consistent.<sup>3</sup>

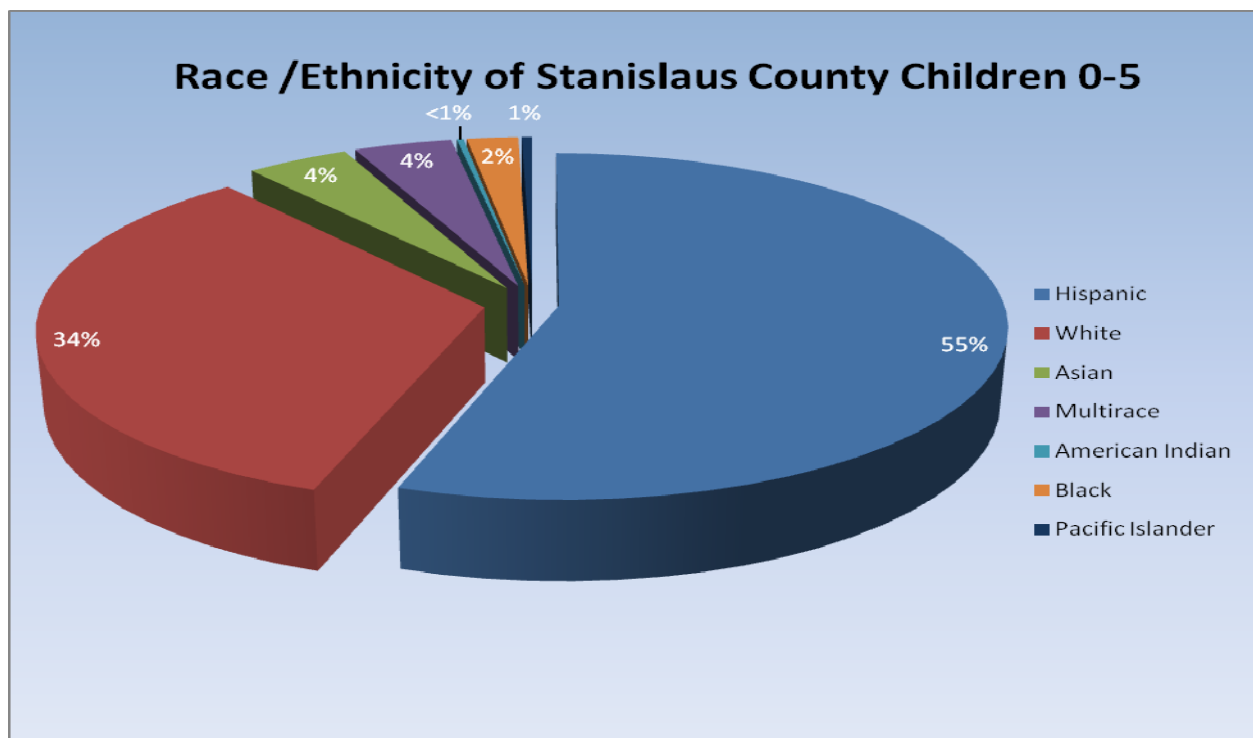
<sup>1</sup> State of California, Dept. of Finance, E-1 Population Estimates for Cities, Counties, and the State – January 1, 2013 and 2014: Sacramento, CA, May 2014;

<sup>2</sup> The Stanislaus County Agricultural Crop Report 2013. [www.stanag.org/ag/croprpts/croppdf/2013-crop-report.pdf](http://www.stanag.org/ag/croprpts/croppdf/2013-crop-report.pdf)

<sup>3</sup> State of California Department of Finance, Race/Ethnic Population with Age and Sex Detail, 2010-2060, Sacramento, CA, July 2007. <http://www.dof.ca.gov/research/demographic/reports/projections/P-3/>



Language spoken at home; U.S. Census Bureau, 2013 American Community Survey



State of California, Department of Finance, *Race/Ethnic Population with Age and Sex Detail, 2010–2060*. Sacramento, CA, May 2014.

## Areas of Focus, Results, and Objectives

Using the Strengthening Families approach (which is described on the next page), the Commission focuses on providing services and producing results in the areas of family functioning, health, child development, and sustainable systems. In these areas of focus, the Commission's desired results for children 0-5 in Stanislaus County are listed below with corresponding objectives:

- 📌 Families are supported and safe in communities that are capable of supporting safe families
  - ✓ Maintain positive trends in the reduction of repeat child maltreatment reports
  - ✓ Decrease incidents of child abuse and maltreatment
  - ✓ Increase positive social support for families
  - ✓ Increase family resilience capacity (knowledge, skills, and awareness) to promote healthy development and safety
- 📌 Children are eager and ready learners
  - ✓ Increase families' ability to get their children ready for school
  - ✓ Increase the number of children who are cognitively and socially-behaviorally ready to enter school
- 📌 Children are born healthy and stay healthy
  - ✓ Increase the number of healthy births resulting from high-risk pregnancies
  - ✓ Increase community awareness and response to child health and safety issues
  - ✓ Increase / maintain enrollments in health insurance products
  - ✓ Maintain access and maximize utilization of children's preventive and ongoing health care
- 📌 Sustainable and coordinated systems are in place that promote the well-being of children 0-5
  - ✓ Improve collaboration, coordination, and utilization of limited resources
  - ✓ Increase the resources\* and community assets leveraged within the county
  - ✓ Increase in resources coming into Stanislaus County, as a result of leveraged dollars



Each service that the Commission will fund is expected to contribute to one or more of these results by impacting the lives of program participants.

*\*The term resources, as used in this plan, is inclusive of people (human capital), money, and facilities.*

## *What is the Strengthening Families Approach?*

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Five Protective Factors are the foundation of the Strengthening Families Approach: parental resilience, social connections, concrete support in times of need, knowledge of parenting and child development, and social and emotional competence of children. Because research studies support the common-sense notion that when these Protective Factors are well established in a family the likelihood of negative outcomes diminishes, the Commission's funded services are to be focused in one or more of these areas:

**Parental Resilience** - Resilience is the ability to manage and bounce back from all types of challenges that emerge in every family's life. It means finding ways to solve problems, building and sustaining trusting relationships including relationships with your own child, and knowing how to seek help when necessary.

**Social Connections** - Friends, family members, neighbors and community members provide emotional support, help solve problems, offer parenting advice and give concrete assistance to parents. Networks of support are essential to parents and also offer opportunities for people to "give back", an important part of self-esteem as well as a benefit for the community.

**Concrete Support in Times of Need** - Basic economic needs like food, shelter, clothing and health care are essential for families to thrive. Likewise, when families encounter a crisis such as domestic violence, mental illness or substance abuse, adequate services and supports need to be in place to provide stability, treatment and help for family members to get through the crisis.

**Knowledge of Parenting and Child Development** - Accurate information about child development and appropriate expectations for children's behavior at every age help parents see their children and youth in a positive light and promote their healthy development. Studies show information is most effective when it comes at the precise time parents need it to understand their own children.

**Social and Emotional Competence of Children** - A child or youth's ability to interact positively with others, self-regulate their behavior and effectively communicate their feelings has a positive impact on their relationships with their family, other adults, and peers. Challenging behaviors or delayed development create extra stress for families, so early identification and assistance for both parents and children can head off negative results and keep development on track.

The services listed in the Matrix of Priorities on pages 16 and 17 of this Plan address each of these Protective Factors. To integrate the Strengthening Families initiative into the Commission's framework of services, each service listed on the Matrix is classified under the Protective Factors it is most closely associated with. The purpose of including the Strengthening Families Approach in the Commission's Strategic Plan is to bring attention to the type of work performed by contractors, promote a community conversation about supporting families, and encourage the use of a "common language" when collaborating with other agencies and providing services to clients.

## Funding Criteria

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As the availability of funds diminishes, the Commission will make decisions about services and providers / organizations to be funded based on the following criteria.

### When making funding decisions, the Commission will give priority to services that:

- ☒ balance prevention and long term results with immediate intervention impacts.
- ☒ are delivered at the local, community level and build community, organizational or collaborative structure capacity.
- ☒ can be delivered in various parts of the county either by different organizations in multiple communities or by one organization throughout the county.
- ☒ have a reasonable unit cost, based on similar programs and services.
- ☒ are closely related to the Commission's desired results and objectives.
- ☒ the Commission can invest in responsibly.
- ☒ are evidence-based (promising or best practice models).
- ☒ are considered high priority for the community.
- ☒ demonstrate significant participant results.
- ☒ in combination with other services, result in a viable project.
- ☒ are responsive to Commission strategies.
- ☒ are not readily available from other programs.

### When making funding decisions, the Commission will give priority to providers / organizations that:

- ☒ have demonstrated the ability to leverage a broad range of resources.
- ☒ have a high level of adherence to contract terms and Commission policies and procedures, and a history of delivering on projects as contracted.
- ☒ are responsible and are prepared to efficiently deliver services as contracted.
- ☒ have clearly stated, realistic objectives with measureable program results.
- ☒ show stewardship and have the capacity to implement services.
- ☒ create viable projects by combining Commission funds with other resources.
- ☒ the Commission can invest in responsibly.
- ☒ use evidence-based program designs (promising or best practice models).
- ☒ are capable of developing and delivering services in a culturally proficient manner.
- ☒ demonstrate evidence of strong collaborations.
- ☒ are responsive to Commission strategies.
- ☒ have demonstrated successful sustainability efforts.

## Prioritizing Locations for the Delivery of Services

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To prioritize where services are delivered, the Children and Families Commission will consider a variety of factors, including:

- ☒ Accessibility of location
- ☒ Availability of public transportation
- ☒ Availability of related or coordinated services at the location
- ☒ Proximity to community centers
- ☒ Geographical coverage
- ☒ Ease/cost effectiveness delivering services at the location
- ☒ Opportunities for economies of scale

When making prioritization decisions for locations, the Commission will consider information from evaluation reports, collaboration and leveraging reports, contractor reports, and other information related to services, programs, and community needs.

## *Planned Expenditures for 2015-2017*

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### **Overview**

The balance in the Stanislaus County Children and Families Trust Fund (as of June 30, 2014) is over \$11,000,000. This amount represents, as of the end of the 2013-2014 fiscal year, periodic allocations received from the State Trust Fund plus accumulated interest less actual expenses.

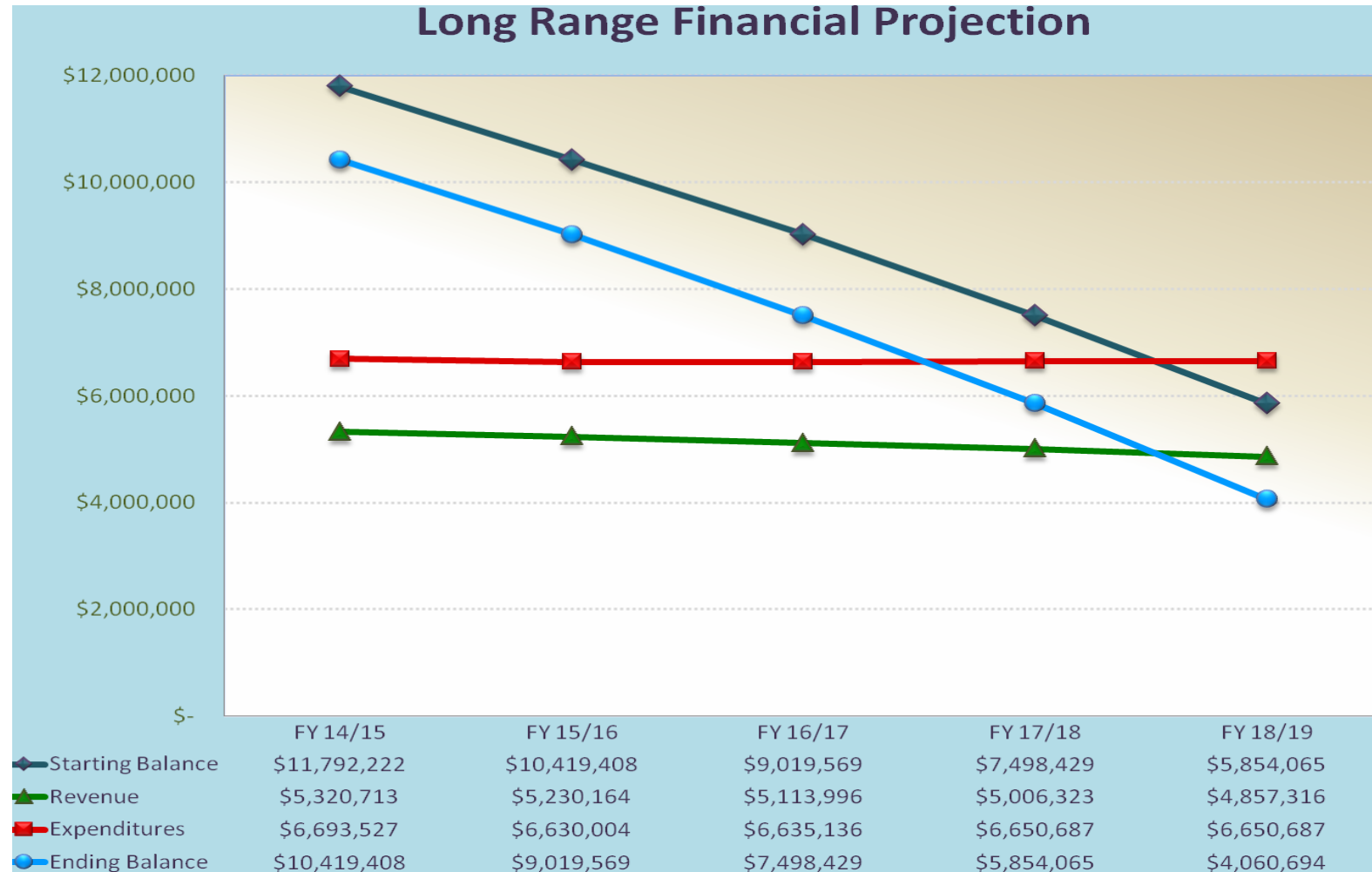
It is important to note that the Commission's financial policies require a six month operating reserve be set aside from this reserve balance amount. The amount to be set aside for the six month operating reserve will vary each year and decrease over time since the amount is based on the Commission's decreasing annual revenue stream.





### Projections Under This Strategic Plan

During this Strategic Plan, the Commission will use fund balance and anticipated revenues to create a stable, consistent funding level for the three years covered by this plan. The following chart illustrates this strategy.



As can be seen, starting balances are expected to decrease as a result of decreased tobacco tax revenues and a planned spend down of reserves.

## *Matrix of Prioritized Services, Providers, Locations (with Associated Protective Factors)*

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The following matrix is a compilation of the prioritized list of services, prioritized providers for each service, and prioritized locations for service delivery. This matrix will be used to guide staff recommendations and Commission decisions regarding services to be funded, the providers to be offering the services, and the locations where services are to be delivered. Budget constraints and fiscal considerations will determine the number of services, providers, and locations that can be supported with Commission funds.

How to read the Matrix (found on pages 16 and 17 of this document):

- Column 1 on the left hand side of the page is the priority number for the service listed in the second column (between the first two vertical blue lines). For example, the second service priority for the Commission is parenting classes.
- Columns 3-7 (between the 2<sup>nd</sup> and 3<sup>rd</sup> vertical blue lines) contain the preferred providers for the identified service. For example, the Commission prefers that parenting classes (service priority #2) be provided by the following providers (listed in priority order): 1. DR/FRC staff, 2. CBO staff, and 3. School staff.
- Columns 8-16 (to the right of the 3<sup>rd</sup> vertical blue line) contain the preferred location where an identified service is to delivered. For example, the Commission prefers that parenting classes (service priority #2) be provided at the following locations (listed in priority order): 1. DR/FRC sites, 2. CBO sites, and 3. School sites and other learning sites (tie).
- Column 17 (the farthest column to the right) indicates which of the five protective factors are most closely associated with the service being provided. Using the key at the bottom of pages 16 and 17, parenting classes (priority #2) addresses the social connections and knowledge of parenting and child development protective factors.



Factors such as agency capacity, the cost of providing services, staff availability, economies of scale, location accessibility, etc. will be taken into account as funding decisions are made. This means that not all of the staff service providers and service delivery locations of a particular service will or must be funded before a lower priority service is funded. This permits the Commission to blend a combination of lower cost/wide impact programs with higher cost programs serving a smaller number of participants.

### Matrix of Prioritized Services, Providers, Locations (with Associated Protective Factors)

	Service Priorities	CBO Staff	DR/FRC Staff	Health Staff	Mental Health Staff	School Staff	Community Based Organizations (CBO)	DR / FRCs	Medical Clinic	Mental Health Clinic	School Sites	Other Early Learning Sites	Mobile or Home Locations	Countywide (no specific location)	Campaign	Protective Factor(s)
1	Case management	3	1	2	4		3	1		4		4	2			A,B,C,D,E
2	Parenting classes	2	1			3	2	1			3	3				B,D
3	Pregnancy / infant intense services			1									1			B,C,D
4	Family / child crisis support services	2	1		3		2	1		3						A,B,C,E
5	Pregnancy / infant support groups	1	1	1		2	1	1			2					B,D
6	Resource and referral services	1	1	1	1	2	1	1			2		2	1		A,B,C
7	Behavioral health consultation				1		1	1			3	2				A,D,E
8	Developmental screenings	2	1		1	3	2	1		1	3	2	3			D,E
9	Interim outpatient health care			1					1							C
10	Children's book distribution	1	2			3	1	2			4		3			E
11	Family literacy	2	1			3	2	1			3					D
12	Kindergarten readiness services					1					1					D,E
13	Child literacy classes	1	2			1	1	2			1					D,E
14	Community outreach	1	1	1	1	1								1		B

A – Parental Resilience

B- Social Connections

C- Concrete Support in Times of Need

D- Knowledge of Parenting &amp; Child Development

E- Social &amp; Emotional Competence of Children

	Service Priorities	CBO Staff	DR/FRC Staff	Health Staff	Mental Health Staff	School Staff	Community Based Organizations (CBO)	DR/FRCs	Medical Clinic	Mental Health Clinic	School Sites	Other Early Learning Sites	Mobile or Home Locations	Countywide (no specific location)	Campaign	Protective Factor(s)
15	Individual mental / behavioral health services				1		2	2		1	2		1			A,C,D,E
16	Group mental / behavioral health services				1		2	1			2					A,C,D,E
17	Depression screenings	1	1	1	1		1	1		1	1		1			A,C
18	Oral health education			1			2	1			1					B,C
19	Health and safety classes and materials	1	2	1		2	1	2			2					B,D,E
20	Oral health screenings and varnish			1			2	1			1					C,D
21	Health insurance enrollment services	2	1	1		3	2	1	1				1	1		A,C
22	Promoting caregiver-child interaction	1	1		2		1	1			2					A,D,E
23	Adult literacy classes	2	1				2	1								A,B
24	Child development classes				1						1					D,E
25	Resources and trainings for child care providers	1					1	2			1					A,B,D
26	Health screenings	2		1			2						1			C
27	Public awareness campaigns for health, safety, and early child care education	1		1	1										1	B

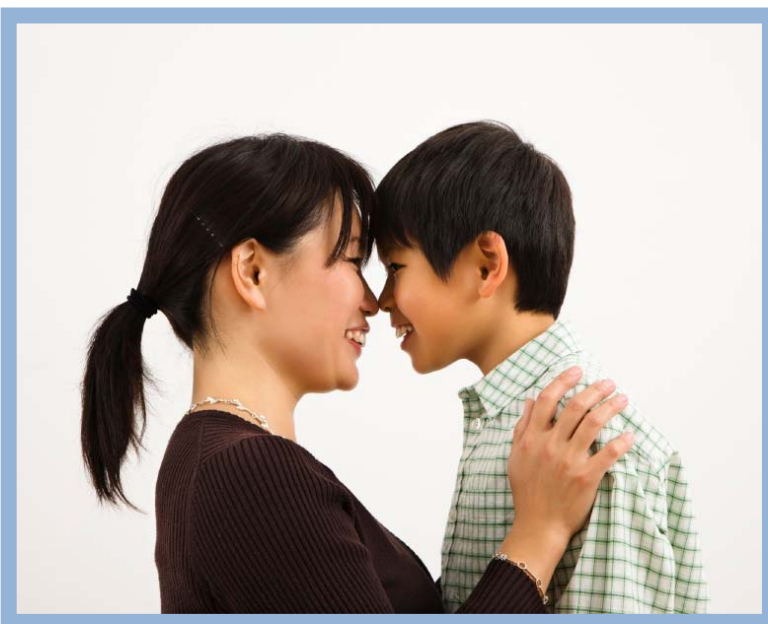
A – Parental Resilience    B- Social Connections    C- Concrete Support in Times of Need    D- Knowledge of Parenting & Child Development    E- Social & Emotional Competence of Children

## Evaluation

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The Stanislaus County Children and Families Commission is dedicated to the ongoing and comprehensive evaluation of its work and that of Prop 10 funded programs in order to ensure accountability and progress towards results for children 0-5 and their families.

The California Children & Families Commission developed a results-based accountability (RBA) system in 2002. This system tracks progress and results in the areas of family functioning, child development, maternal and child health, and systems change in order to support improvement in program planning and policies, and to assist in more effective funding decisions on state and local levels. In an effort to support the State's accountability efforts, as well as the County's, the Commission established a structure to evaluate its programs in alignment with the state's result areas framework.



### Evaluation Purpose and Goals

Effective evaluation incorporates information, reflection, learning, and action. It is the systematic acquisition and analysis of information to provide useful feedback to a funded program and to support decision making about continuing or altering program operations. Evaluation is also an ongoing process in which questions are selected, framed, and answered in order to assess the value and effectiveness of programs, as well as to further strengthen and build the capacity of programs when utilized in a meaningful way.

The evaluation process is intended to answer the questions “how much was done, how well it was done, and is anyone is better off”? During the evaluation process, the Commission acquires, reports, and analyzes information, and shares that information with stakeholders (i.e., programs, community, funders, legislators). The information is also used as a basis for decisions and action to improve programs and results.

### Evaluation Approach

The evaluation is a cooperative process between the Commission and funded contractors, each having specific responsibilities. The contractors are accountable for collecting, compiling, analyzing, and reporting data regarding their programs. The Commission is also responsible for collecting, compiling, analyzing, and reporting data from the multiple contractors, and then sharing that information with stakeholders. Additionally, the Commission is responsible for providing technical assistance for programs during this process.

Several methods, using both qualitative and quantitative data sources, are employed to evaluate programs and the Commission's progress towards results. The analysis of data, site visits and interviews

are examples of techniques used for evaluation. The following are sources of data that the programs and Commission utilize throughout the evaluation process:

- 📌 Outcome-based scorecards (SCOARRS)
- 📌 Budgets
- 📌 Invoices
- 📌 Demographic Data Sheet (DDS)
- 📌 Family Development Matrix
- 📌 Contracts
- 📌 Scopes of work
- 📌 Site visit reports and discussions
- 📌 Program correspondence
- 📌 Annual reports



### **Evaluation Deliverables**

The evaluation framework allows the Commission to share important information with stakeholders, both local and statewide, illustrating accountability, effectiveness and impacts on children 0-5, their families, and their communities. The Commission publishes a Local Annual Report and an Annual Program Evaluation, holding public hearings for both. This information is used to assist in decision-making and continuous improvement, directing the Commission and programs to repeat and enhance effective strategies, as well as to serve as a catalyst for improvement where appropriate. Ultimately, evaluation assists the Stanislaus County Children and Families Commission in knowing it is making the best investments possible to promote the development and well-being of children 0 – 5.

## *A Final Comment*

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The Stanislaus County Children and Families Commission has a solid track record of promoting the health and development of the county's population aged 0 through 5. The recent downturn in the economy has caused tobacco tax revenues to decrease at the very same time demands for children's services have increased. The Commission has spent years preparing itself and its contractors for anticipated tobacco-tax revenue decreases. However, regardless of any change in its resources, the Commission will continue to promote the development and well-being of the county's youngest residents and will continue to use the resources available to it to maintain and improve the positive impacts made by funded programs in recent years.

In regards to implementation of this Plan, adoption of a 2015-2016 budget will be the first step in that process. The Commission will consider adoption of a 2015-2016 budget in the late spring of 2015. Subsequent budgets implementing this Plan will be considered by the Commission in the late spring of 2016 and 2017.

This strategic plan refines the Commission's priorities so limited resources are expended in areas where the greatest benefit for children and their families can be generated. Throughout the period covered by this Strategic Plan, the Commission plans to provide consistent support to its highest priority programs. The health and well being of the County's youngest residents depends on the Commission's ability to balance competing needs while making effective and consistent investments.







**Children & Families Commission**

93015<sup>th</sup> Street,  
Modesto, CA 95354

Phone: 209.558.6218 Fax: 209.558.6225

## *Administrative Committee*

*Monday, May 09, 2016*

### MEMBERS:

Vicki Bauman  
School Representative

Vito Chiesa  
County Supervisor

David Cooper  
Chair  
Community Representative

Denise Hunt  
Community Representative

Mary Ann Lee  
Health Services Agency

Nelly Paredes-Walsborn, Ph.D.  
Community Representative

Madelyn Schlaepfer  
Behavioral Health and  
Recovery Services

George Skol  
Vice Chair  
Community Representative

John Walker, MD  
Public Health Officer

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John Sims  
Executive Director

Commissioners Present: Mary Ann Lee, Madelyn Schlaepfer, and George Skol

Commissioners Absent: Nelly Paredes-Walsborn

Staff Present: John Sims, Veronica Ascencio, and Stephanie Loomis

1. Staff discussed the proposed 2016-2017 Budget and Long Range Financial Plan with the Committee and discussed the assumptions used to prepare the budget and long term financial plan. Staff shared that 211 (United Way) requested a one-time increase of \$1,159 in their budget for 2016-2017 to update the 211 website. It was noted that Healthy Cubs requested a decrease, bringing their budget for 2016-2017 to \$50,000.
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# STANISLAUS COUNTY CHILDREN & FAMILIES COMMISSION

## CONTRACT SCHEDULE

### 3/31/2016

		Budget	Actual Expenditures	Remaining Budget	% Actual to Budget
<b>RESULT AREA 1: Improved Family Functioning (Family Support, Education, and Services)</b>					
<b>Community Resource and Referral</b>					
1	211 Project ( <i>United Way</i> )	\$ 80,000	\$ 38,009	\$ 41,991	48%
Family Resource Centers:					
2	Ceres Partnership for Healthy Children ( <i>CHS</i> )	\$ 184,648	\$ 107,551	\$ 77,097	58%
3	Hughson Family Resource Center ( <i>SV</i> )	\$ 118,279	\$ 74,000	\$ 44,279	63%
4	N. Modesto/Salida Family Resource Center ( <i>SV</i> )	\$ 323,694	\$ 184,980	\$ 138,714	57%
5	Oakdale/Riverbank Family Resource Center ( <i>CHS</i> )	\$ 157,484	\$ 92,320	\$ 65,164	59%
6	Parent Resource Center	\$ 397,310	\$ 222,878	\$ 174,432	56%
7	Turlock Family Resource Center ( <i>Aspiranet</i> )	\$ 204,404	\$ 41,428	\$ 162,976	20%
8	Westside Family Resource Center ( <i>CHS</i> )	\$ 173,538	\$ 97,344	\$ 76,194	56%
9	The Bridge ( <i>Sierra Vista</i> )	\$ 185,000	\$ 103,162	\$ 81,838	56%
10	Healthy Start Sites	\$ 416,020	\$ 166,408	\$ 249,612	40%
<b>Targeted Intensive Family Support Services</b>					
11	Children's Crisis Center	\$ 460,000	\$ 306,085	\$ 153,915	67%
12	Court Appointed Special Advocates	\$ 60,000	\$ 37,490	\$ 22,510	62%
14	Family Justice Center	\$ 100,000	\$ 47,882	\$ 52,118	48%
15	La Familia Counseling Program ( <i>El Concilio</i> )	\$ 98,000	\$ 53,921	\$ 44,079	55%
16	Zero to Five Early Intervention Partnership ( <i>BHRS</i> )	\$ 1,523,009	\$ 837,035	\$ 685,974	55%
<b>Total Area 1:</b>		<b>\$ 4,481,386</b>	<b>\$ 2,410,492</b>	<b>\$ 2,070,894</b>	<b>54%</b>
<b>RESULT AREA 2: Improved Child Development (Child Development Services)</b>					
<b>Kindergarten Transition Services</b>					
17	Keyes (1)	\$ 10,000	\$ -	\$ 10,000	0%
18	Grayson (1)	\$ 10,000	\$ -	\$ 10,000	0%
19	Riverbank (2)	\$ 20,000	\$ -	\$ 20,000	0%
<b>Quality ECE Investments</b>					
20	Early Care and Education Conference	\$ 12,000	\$ 8,118	\$ 3,882	68%
<b>Total Area 2:</b>		<b>\$ 52,000</b>	<b>\$ 8,118</b>	<b>\$ 43,882</b>	<b>16%</b>
<b>RESULT AREA 3: Improved Health (Health Education and Services)</b>					
<b>Health Access</b>					
21	Healthy Cubs ( <i>Health Services Agency</i> )	\$ 126,278	\$ 31,700	\$ 94,578	25%
<b>Maternal &amp; Child Health Care</b>					
22	Healthy Birth Outcomes ( <i>Health Services Agency</i> )	\$ 1,339,160	\$ 700,507	\$ 638,653	52%
<b>Oral Health</b>					
23	Dental Education ( <i>Health Services Agency</i> )	\$ 30,000	\$ 3,505	\$ 26,495	12%
<b>Total Area 3:</b>		<b>\$ 1,495,438</b>	<b>\$ 735,712</b>	<b>\$ 759,726</b>	<b>49%</b>
<b>RESULT AREA 4: Improved Systems of Care</b>					
<b>Provider Capacity Building, Training and Support</b>					
24	Healthy Start Support ( <i>SCOPE</i> )	\$ 82,378	\$ 36,955	\$ 45,423	45%
<b>Total Area 4:</b>		<b>\$ 82,378</b>	<b>\$ 36,955</b>	<b>\$ 45,423</b>	<b>45%</b>
<b>Total Services Contracts</b>		<b>\$ 6,111,202</b>	<b>\$ 3,191,277</b>	<b>\$ 2,919,925</b>	<b>52%</b>

# STANISLAUS COUNTY CHILDREN & FAMILIES COMMISSION

## FISCAL YEAR 2015-2016

### QUARTERLY FINANCIAL REPORT

#### 3/31/16

		FY 15/16 Budget	Actual	Remaining Budget	% Actual to Budget
1	<b>Beginning Fund Balance</b>	\$ 10,602,612	\$ 10,681,772		
<b>REVENUE</b>					
2	Interest	\$ 84,821	\$ 49,492	\$ 35,329	58%
3	Tobacco Tax (Prop 10)	\$ 5,094,712	\$ 3,141,376	\$ 1,953,336	62%
4	Grants, SMIF, Misc.	\$ -	\$ (320)	\$ 320	0%
5	<b>TOTAL REVENUE</b>	<b>\$ 5,179,533</b>	<b>\$ 3,190,548</b>	<b>\$ 1,988,985</b>	<b>62%</b>
<b>EXPENDITURES</b>					
<b>Program</b>					
6	Contracts	\$ 6,111,202	\$ 3,191,277	\$ 2,919,925	52%
7	Contracts-Prior Year	\$ -	\$ (24,447)	\$ 24,447	
8	Contract Adjustments (TBD)	\$ 518,722	\$ -	\$ 518,722	0%
9	Salaries & Benefits	\$ 155,639	\$ 63,653	\$ 91,986	41%
10	Services & Supplies	\$ 31,461	\$ 15,777	\$ 15,684	50%
11	County Cap Charges	\$ 7,934	\$ 3,538	\$ 4,396	45%
12	<b>Total Expenditures - Program</b>	<b>\$ 6,824,958</b>	<b>\$ 3,249,798</b>	<b>\$ 3,575,160</b>	<b>48%</b>
<b>Evaluation</b>					
13	Salaries & Benefits	\$ 62,436	\$ 15,962	\$ 46,474	26%
14	Services & Supplies	\$ 9,668	\$ 3,361	\$ 6,307	35%
15	County Cap Charges	\$ 744	\$ 924	\$ (180)	124%
16	<b>Total Expenditures - Evaluation</b>	<b>\$ 72,848</b>	<b>\$ 20,247</b>	<b>\$ 52,601</b>	<b>28%</b>
<b>Administration</b>					
17	Salaries & Benefits	\$ 304,251	\$ 230,760	\$ 73,491	76%
18	Services & Supplies	\$ 69,012	\$ 56,346	\$ 12,666	82%
19	County Cap Charges	\$ 16,117	\$ 13,312	\$ 2,805	83%
20	<b>Total Expenditures - Administration</b>	<b>\$ 389,380</b>	<b>\$ 300,418</b>	<b>\$ 88,962</b>	<b>77%</b>
21	<b>Total Expenditures</b>	<b>\$ 7,287,186</b>	<b>\$ 3,570,463</b>	<b>\$ 3,716,723</b>	<b>49%</b>
22	<b>NET INCREASE (DECREASE) TO FUND BALANCE</b>	<b>\$ (2,107,653)</b>	<b>\$ (379,915)</b>		
23	<b>ENDING FUND BALANCE</b>	<b>\$ 8,494,959</b>	<b>\$ 10,301,857</b>		



**Children & Families Commission**

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## ***Operations Committee***

*Thursday, May 12, 2016*

### **MEMBERS:**

Vicki Bauman  
School Representative

Vito Chiesa  
County Supervisor

David Cooper  
Chair  
Community Representative

Denise Hunt  
Community Representative

Mary Ann Lee  
Health Services Agency

Nelly Paredes-Walsborn, Ph.D.  
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Behavioral Health and  
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John Sims  
Executive Director

Commissioners Present: Vicki Bauman, David Cooper, Denise Hunt, and Dr. Walker

Commissioners Absent: None

Staff Present: John Sims, Veronica Ascencio, and Stephanie Loomis

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